November 13, 2003



Nintendo Co., Ltd. 11-1 Kamitoba hokotate-cho, Minami-ku, Kyoto 601-8501 Japan

# **CONSOLIDATED FINANCIAL STATEMENTS**

Nintendo Co., Ltd. and Consolidated Subsidiaries

# **FINANCIAL HIGHLIGHTS**

Six months ended September 30, 2002 and 2003, and year ended March 31, 2003  $\,$ 

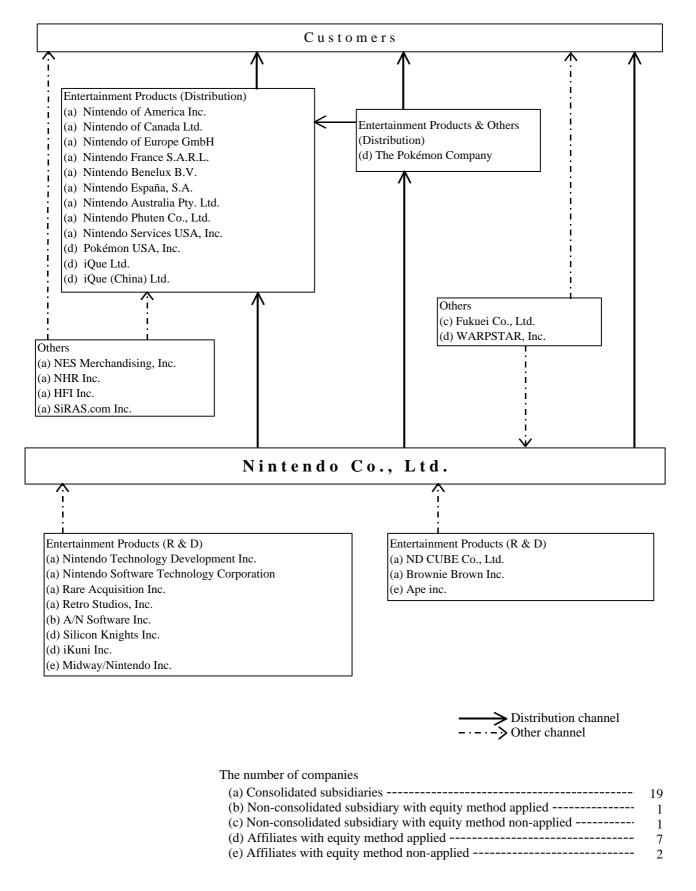
The amounts presented herein are rounded down under one million yen except as otherwise denominated.

Numbers in parentheses are negative.

			en in Millions
	Sept. 30 2002	Sept. 30 2003	Mar. 31 2003
	2002	2003	2003
Net sales	208,002	211,382	504,135
Percentage change from previous half year	(7.8%)	1.6%	
Operating income	27,924	28,771	100,120
Percentage change from previous half year	(45.5%)	3.0%	
Income (loss) before income taxes and extraordinary items	8,416	(5,849)	95,040
Percentage change from previous half year	(83.7%)	-	
Net income (loss)	18,974	(2,885)	67,267
Percentage change from previous half year	(44.8%)	-	
Net income (loss) per share	¥133.95	(¥21.57)	¥482.15
Financial position			
Total assets (1)	1,161,847	1,017,651	1,085,519
Shareholders' equity (2)	934,675	867,957	890,369
Ratio of net worth to total assets (2) / (1)	80.4%	85.3%	82.0%
Shareholders' equity per share	¥6,598.18	¥6,492.47	¥6,626.74
Cash flows			
Cash flows from operating activities	(56,539)	1,662	(23,557)
Cash flows from investing activities	13,174	(36,176)	36,088
Cash flows from financing activities	(11,379)	(14,719)	(102,620)
Cash and cash equivalents - Ending	778,597	660,091	748,600
Scope of consolidation and equity method application			
Consolidated subsidiaries			19
( of which, newly added 0 excluded 0 )			
Non-consolidated subsidiary with equity method applied			1
Affiliates with equity method applied			7
( of which, newly added 1 excluded 1 )			

# **COMPANY GROUP INFORMATION**

Nintendo Co., Ltd. ("the Company") and its related companies, which are composed of the Company, twenty-one subsidiaries, and nine affiliates as of September 30, 2003, operate manufacturing and distribution of electronic entertainment products as a major business. Chart of business by the Company and its related companies are as follows.



#### MANAGEMENT POLICY

### 1.Basic management policy

Nintendo Co., Ltd. ("the Company") and its consolidated subsidiaries (together with the Company, "Nintendo") strive to create new and unique hardware systems and interactive video games, in both the home entertainment and handheld gaming environments while maintaining a robust business structure. Nintendo seeks to provide consumers with a "world of entertainment", which is both innovative and fun with creative elements they have never experienced.

### 2. Basic policy of profit distribution

It is the Company's basic policy to internally provide the capital necessary to fund future growth, including capital investments, and to maintain a strong and liquid financial position while taking into consideration the possibility of changes in the business environment and the threat of intensified competition. From our shareholders' perspective, it is our policy to keep the level of dividends stable for a long period of time.

Retained earnings are maintained for research of new technology and development of new products, capital investments, reinforcement of sales systems, and the possibility of a common stock buyback.

#### 3. View and policy of stock trading unit reduction

To assist new investors and to make the Company's common stocks more widely available, the Company changed the number of stock trading units from 1,000 shares to 100 shares in 1991. A further reduction of stock trading units would require a significant amount of cost and will require in-depth consideration from cost-effectiveness and stock liquidity viewpoints.

# 4. Targeted management index

In the video game industry, it is essential to provide new and entertaining products consistently. Upon accomplishing this, the Company aims to improve its corporate value by sustaining robust growth and increasing profit.

Because the Company deals with entertainment products, which by nature hold many uncertainties in terms of development, and operates amid intense competition, flexible business decisions are made without being constrained by any specific management index.

#### 5. Medium and long term management strategy and challenges

It has been twenty years since Nintendo's "Family Computer System" was first introduced in Japan. Today, it has become significantly more difficult than before to develop software that can satisfy demanding users around the world. Nintendo will go back to the basics by developing software which is easily accessible to anyone even without prior experience or knowledge and, at the same time, which includes profound game plays so that all players, regardless of their game skills, can play to their heart's content. To achieve that goal, Nintendo will (1) utilize the wide variety of franchise characters and excellence in development built up over the years, (2) create new concepts of game play based on the idea of connecting the home entertainment console and the handheld system, (3) strengthen the R&D framework by collaborating with third party developers, (4) seek out new talent through the Nintendo Game Seminar, (5) create more unique products that simply cannot be characterized as extensions of previous concepts, and (6) communicate directly with our customers through new methods such as "club.nintendo".

In addition, a new Chinese business model has been launched in order to increase future revenue.

#### 6. Corporate governance

#### (1) Basic perspective on corporate governance

The Company must be governed continuously for the long term in a manner that will maximize corporate value, and at the same time, take into consideration not only the shareholders' best interests but also the interests of other entities such as customers, business partners, employees, local communities, and other stakeholders.

The Company will strive to establish and/or make enhancements to corporate ethics and the corporate governance system for higher transparency and soundness.

#### (2) Implemented measures

The Board of Directors serves as a decision making body for important matters concerning management policies, the Management Committee serves as a body to perform operations, and the Board of Auditors serves as an auditing organization. Currently, thirteen directors and five auditors are in office.

The Company engages in a software driven software-hardware combined business that carries unique characteristics. The present system serves the Company more favorably in terms of business expansion.

In order for the company to quickly respond to changes in the business environment, the term of duty for directors has been cut down from 2 years to 1 year as specified in the articles of incorporation, dated June, 2000. As of May, 2002, the Management Committee which is made up of six representative directors has been established, enabling swift decision making.

With regard to the Company, one independent outside auditor has been appointed during this period, making the total of independent outside auditors three. Their duty is to audit directors' duty performance. The Audit Office is established to assist and support audit operations.

In terms of internal auditing, an Internal Auditing Department is established directly under the president's jurisdiction. It validates the adequacy and effectiveness of the internal management framework of the Company's departments and its consolidated subsidiaries, advises or proposes measures to improve or correct any significant problems that may arise, from a fair and unbiased standpoint that is independent from the operating division. In addition, it adequately accesses the state of improvement as well as audit the outcome of results.

Significant legal issues and events concerning compliance are consulted with lawyers or other professionals in order to conduct necessary review. Furthermore, in addition to ordinary auditing, significant accounting issues are consulted and reviewed with accounting auditors when necessary.

As part of risk management, the Compliance Program, an action guideline is enacted, and the Compliance Committee, an all-hands on organization with the general manager of the General Affairs Division as chairperson, has been established. The Compliance Hotline system has been established for the purpose of detecting internal corruption at an early stage and taking necessary correctional action, and furthermore, nurturing a corporate culture in which internal corruption will not be tolerated. In order to increase consciousness of compliance, professionals in the field are invited from outside the company as lecturers to hold company seminars.

### **OPERATING RESULTS**

### 1. Review of operations

During the six-month period ended September 30, 2003, the business environment in Japan showed some signs of recovery as corporate revenue increased and the stock market showed positive signs of an upturn. However, the economy did not reach the point of entering into an all out recovery phase due to the ongoing high unemployment rate and low consumer spending. In contrast, the U.S. economy began a steady recovery following the confrontation in Iraq. Strong consumer spending was supported by major tax cuts, low interest rates, and recovery of stock prices. In Europe, along with the appreciated Euro, record high temperatures throughout the continent had a negative impact on consumer sales causing the economic downward trend to continue.

During the six-month period, the handheld market expanded in both the hardware and software sectors. As for the console market, hardware sales started to decline as the market began to saturate. With respect to software sales, domestically, there was no sign of a halt to the shrinking software market. Sales in the overseas market increased, though cultural preferences concentrated sales only around sports games and movie-related software titles. Fewer games have the potential of offering new excitement that appeals to people all over the world regardless of culture, age, or sex. Furthermore, price competition has become intense around the globe, leaving the video game business environment in yet another crucial situation.

Under such circumstances, Nintendo has continued to introduce new gaming ideas under the theme "connectivity" by utilizing its home entertainment console NINTENDO GAMECUBE and handheld system GAME BOY ADVANCE, as well as developing software which is easily accessible to anyone around the world. As a result, consolidated net sales for the six-month period ended September 30, 2003 were 211.3 billion yen, including overseas sales of 156.4 billion yen, which accounted for 74.0% of total sales. Loss before income taxes and extraordinary items was 5.8 billion yen resulting from 40.3 billion yen in foreign exchange loss. Net loss was 2.8 billion yen.

With respect to sales by business category, in the electronic entertainment products division, the GAME BOY software title "Pocket Monsters Ruby & Sapphire" which was released in Europe in July (previously released in the Japanese and the U.S. markets) showed strong sales since its launch. The game became a huge hit reaching cumulative worldwide sales of 10 million units. In Japan, "Made in Wario (Warioware Inc.)" enjoyed lasting success as it was well accepted by a wide range of users for its simplicity and instant fun. As a result, hardware sales expanded mainly around the high grade handheld system GAME BOY ADVANCE SP which was released worldwide during the previous period.

As for console related products, amid intense competition, GAME BOY PLAYER, which allows GAME BOY software to be played on the TV screen, was bundled with the NINTENDO GAMECUBE and distributed with no price change as a means to strengthen sales promotion. While some success was achieved during the summer, sales did not expand as anticipated, therefore, after late September, a worldwide reduction to a more appealing price point was initiated to promote sales.

Total net sales in the electronic entertainment products division were 210.3 billion yen, while sales in the other products division (playing cards, karuta, etc.) were 1.0 billion yen.

With respect to geographic segment information, sales in Japan were 173.2 billion yen including inter-segment sales of 115.2 billion yen. Operating income was 30.5 billion yen. Sales in the Americas were 101.8 billion yen including inter-segment sales of 0.9 billion yen. Operating income was 3.0 billion yen. Sales in Europe were 48.7 billion yen including inter-segment sales of 0.0 billion yen. Operating income was 1.0 billion yen.

During the six-month period ended September 30, 2003, the Company bought back 645,200 shares of treasury stocks worth 5.3 billion yen.

#### 2. Annual Outlook

In the future, "who can acquire the most limited free time of the users" will not just be a matter within the video game industry, but will be a matter concerning other various forms of entertainment. Expansion of the market cannot be hoped for just by pursuing complexity and realistic representation in games.

Under such circumstances, Nintendo will strive to fulfill the expectations of existing users as well as open the door to new users with continuous effort in development and distribution of software which is easily accessible to anyone, based on the Company's medium and long term management strategy and challenges. In addition, "club.nintendo", an online member's club has been introduced in Japan in October. The aim is to more effectively communicate sales promotion activities directly to users.

# **FINANCIAL POSITION**

Total assets decreased by 67.8 billion yen compared to the previous fiscal year-end due to a decrease in inventory and a decrease in deposits resulting from payment of income taxes and revaluation of foreign currencies. Total liabilities decreased by 45.4 billion yen compared to the previous fiscal year-end due to payment of income taxes and disbursements of notes payable and accounts payable. Shareholders' equity decreased by 22.4 billion yen compared to the previous fiscal year-end due to profit appropriation and buyback of treasury stocks.

The net increase (decrease) of Cash and cash equivalents (collectively, Cash) and the contributing factors during six-month ended September 30, 2003 are as follows:

#### Cash flows from operating activities:

Net Cash provided by operating activities was 1.6 billion yen (56.5 billion yen used in the previous semi-annual fiscal period). Since the effect of exchange rate changes on Cash was not included and increase factors such as the decrease in inventory exceeded decrease factors such as the decrease in note and trade accounts payable and payment of income taxes, the overall Cash amount was an increase.

#### Cash flows from investing activities:

Net Cash used in investing activities was 36.1 billion yen (13.1 billion yen provided by in the previous semiannual fiscal period). Deposits made to time deposits were factors of the decrease.

### Cash flows from financing activities:

Net Cash used in financing activities was 14.7 billion yen (11.3 billion yen in the previous semi-annual fiscal year). Dividend payout and buyback of treasury stocks caused the overall decrease.

	Year ended	Year ended	Year ended	Year ended	Six-month period
	Mar., 2000	Mar., 2001	Mar., 2002	Mar., 2003	ended Sep., 2003
Ratio of net worth to total assets	81.2	78.1	80.8	82.0	85.3
Ratio of total market value of stocks to total assets	274.0	271.9	240.8	118.8	123.0

#### [Notes] \*Percentage figures are calculated on a consolidated basis.

In addition, since the amount of interest payment is small, the interest coverage ratio [ratio of net cash provided by (used in) operating activities to interest payment] is not listed above.

<sup>\*</sup>Total market value of stocks is calculated by multiplying closing price at the end of the period and number of outstanding stocks (excluding treasury stock) at the end of the period.

<sup>\*</sup>Since there is no balance in interest-bearing debts, the period of debt redemption [ratio of interest-bearing debts to net cash provided by (used in) operating activities] is not listed above.

# CONSOLIDATED BALANCE SHEETS

As of September 30, 2002 and 2003, and March 31, 2003

					Yen	in Mill
	Sept. 30	0	Sept. 3	0	Mar. 3	1
_	2002		2003		2003	
assets]				0.4		0.4
Current assets:		%		<b>%</b>	- 40 4-0	%
Cash and deposits	797,969		696,242		748,650	
Notes and trade accounts receivable	69,798		45,453		49,085	
Marketable securities	12,839		1,535		8,266	
Inventories	100,021		83,362		104,524	
Deferred income taxes	34,265		37,781		31,158	
Other current assets	34,509		34,844		33,088	
Allowance for doubtful accounts	(5,907)		(4,214)		(5,463)	
	1,043,495	89.8	895,005	87.9	969,309	89.3
Fixed assets:						
Property, plant and equipment						
Buildings and structures	22,916		21,200		21,959	
Land	33,229		32,616		33,134	
Other property, plant and equipment	4,935		3,853		4,275	
_	61,081	5.3	57,670	5.7	59,369	5.5
Intangible assets	207	0.0	232	0.0	225	0.0
Investments and other assets						
Investments in securities	39,109		50,567		38,551	
Deferred income taxes	12,502		12,128		14,712	
Other investments and other assets	5,526		2,104		3,407	
Allowance for doubtful accounts	(75)		(56)		(55)	
_	57,062	4.9	64,743	6.4	56,616	5.2
-	118,351	10.2	122,646	12.1	116,210	10.7
Total	1 161 847	100.0	1,017,651	100 0	1,085,519	100.0

# Yen in Millions

	Sept. 30 2002	0	Sept. 3 2003	0	Mar. 33 2003	1
[Liabilities]						
Current liabilities:		%		%		%
Notes and trade accounts payable	137,195		77,706		96,475	
Accrued income taxes	13,681		12,829		38,913	
Reserve for bonuses	1,557		1,601		1,672	
Other current liabilities	68,119		49,185		48,988	
_	220,553	19.0	141,322	13.9	186,050	17.2
Non-current liabilities:						
Non-current accounts payable	275		125		135	
Reserve for employee retirement and severance benefits	4,661		6,434		7,070	
Reserve for directors retirement and severance benefits	1,669		1,638		1,740	
	6,605	0.6	8,197	0.8	8,946	0.8
Total liabilities	227,159	19.6	149,520	14.7	194,996	18.0
[Minority interests]						
Minority interests	11	0.0	174	0.0	153	0.0
[Shareholders' equity]						
Common stock	10,065	0.8	10,065	1.0	10,065	0.9
Additional paid-in capital	11,584	1.0	11,584	1.1	11,584	1.1
Retained earnings	912,204	78.5	937,803	92.2	950,262	87.5
Unrealized gains on other securities	3,333	0.3	5,458	0.5	2,254	0.2
Translation adjustments	(2,267)	(0.2)	(10,078)	(1.0)	(2,275)	(0.2)
Treasury stock, at cost	(245)	(0.0)	(86,875)	(8.5)	(81,521)	(7.5)
Total shareholders' equity	934,675	80.4	867,957	85.3	890,369	82.0
Total	1,161,847	100.0	1,017,651	100.0	1,085,519	100.0

# CONSOLIDATED STATEMENTS OF INCOME

					Yer	in Millions
	_	ot. 30 002	-	t. 30 003		r. 31 003
-		%		%		%
Net sales	208,002	100.0	211,382	100.0	504,135	100.0
Cost of sales	141,879	68.2	135,722	64.2	308,525	61.2
Gross margin	66,123	31.8	75,659	35.8	195,609	38.8
Selling general and administrative expenses	38,199	18.4	46,888	22.2	95,488	18.9
Operating income	27,924	13.4	28,771	13.6	100,120	19.9
Other income						
Interest income	8,756		4,724		15,942	
Other	1,221		1,209		2,340	
Total other income	9,977	4.8	5,934	2.8	18,283	3.6
Other expenses						
Sales discount	96		182		387	
Equity in losses of non-consolidated subsidiary and affiliates	223		14		77	
Foreign exchange loss	29,105		40,303		22,620	
Other	60		54		278	
Total other expenses	29,484	14.2	40,555	19.2	23,363	4.6
Income (loss) before income taxes and extraordinary items	8,416	4.0	(5,849)	(2.8)	95,040	18.9
Extraordinary income	19,248	9.3	2,378	1.1	19,218	3.8
Extraordinary loss	186	0.1	68	0.0	943	0.2
Income (loss) before income taxes and minority interests	27,478	13.2	(3,539)	(1.7)	113,315	22.5
Provision for income taxes and enterprise taxes	9,180	4.4	6,549	3.1	45,018	9.0
Income taxes deferred	(598)	(0.3)	(7,224)	(3.4)	954	0.2
Minority interests	(78)	(0.0)	20	0.0	74	0.0
Net income (loss)	18,974	9.1	(2,885)	(1.4)	67,267	13.3

# **CONSOLIDATED STATEMENTS OF SURPLUS**

			Yen in Millions
	Sept. 30 2002	Sept. 30 2003	Mar. 31 2003
(Additional paid-in capital)			
Additional paid-in capital - Beginning	11,584	11,584	11,584
Additional paid-in capital - Ending	11,584	11,584	11,584
(Retained earnings)			
Retained earnings - Beginning	904,732	950,262	904,732
Increase			
Net income	18,974	-	67,267
Total increase	18,974	-	67,267
Decrease			
Cash dividends	11,332	9,403	21,248
Directors' bonuses	170	170	170
Loss on disposal of treasury stock	-	0	-
Net loss	-	2,885	-
Decrease in retained earnings due to exclusion of affiliates with equity method applied	-	-	318
Total decrease	11,502	12,459	21,737
Retained earnings - Ending	912,204	937,803	950,262

# CONSOLIDATED STATEMENTS OF CASH FLOWS

		•	Yen in Millions
	Sept. 30 2002	Sept. 30 2003	Mar. 31 2003
Cash flows from operating activities:			
Income (loss) before income taxes and minority interests	27,478	(3,539)	113,315
Depreciation and amortization	2,315	1,612	4,712
Increase (decrease) in allowance for doubtful accounts	282	(925)	105
Interest and dividends income	(8,958)	(4,985)	(16,352)
Interest expenses	1	0	1
Foreign exchange loss (gain)	27,782	38,515	20,225
Unrealized loss on investments in securities	143	27	864
Equity in losses of non-consolidated subsidiary and affiliates	223	14	77
Gain on sales of investments in affiliates	(19,177)	_	(19,082)
Decrease (increase) in notes and trade accounts receivable	(24,773)	(35)	(4,841)
Decrease (increase) in inventories	(56,566)	17,627	(58,671)
Increase (decrease) in notes and trade accounts payable	15,119	(21,281)	(15,445)
Increase (decrease) in consumption taxes payable	589	(490)	592
Directors' bonuses paid	(170)	(170)	(170)
Other, net	(4,805)	1,348	(28,854)
Sub-total	(40,514)	27,718	(3,520)
Interest and dividends received	8,838	5,034	16,500
Interest and dividends received  Interest paid	(1)	(0)	(1)
Income taxes paid	(24,861)	(31,090)	(36,536
Net cash provided by (used in) operating activities	(56,539)	1,662	(23,557
Cash flows from investing activities:  Increase in time deposits	(27,588)	(38,307)	(161,848)
Decrease in time deposits	37,265	-	190,693
Payments for acquisition of marketable securities	(25,493)	(2,927)	(37,300)
Proceeds from sale of marketable securities	22,220	9,432	38,535
Payments for acquisition of property, plant and equipment	(1,545)	(817)	(2,138
Proceeds from sale of property, plant and equipment	347	1,469	364
Payments for investments in securities	(17,000)	(6,502)	(17,527
Proceeds from investments in securities	8,659	13	8,659
Sales of business entities	17,463	1,052	17,265
Other, net	(1,153)	410	(614)
Net cash provided by (used in) investing activities	13,174	(36,176)	36,088
Cash flows from financing activities:			
Payments for acquisition of treasury stock	(50)	(5,326)	(81,387)
Cash dividends paid	(11,329)	(9,396)	(21,232
Other, net	-	2	_
Net cash provided by (used in) financing activities	(11,379)	(14,719)	(102,620)
Effect of exchange rate changes on cash and cash equivalents	(29,774)	(39,274)	(24,206)
Net increase (decrease) of cash and cash equivalents	(84,519)	(88,508)	(114,295
Cash and cash equivalents - Beginning	863,116	748,600	863,116
Decrease in cash and cash equivalents	-	-	(220)
due to change in scope of consolidation	770 707		<b>=</b> 40 - 50 -
Cash and cash equivalents - Ending	778,597	660,091	748,600

### BASIS OF CONSOLIDATED FINANCIAL STATEMENTS

#### 1. Scope of consolidation

Consolidated subsidiaries

19 NHR Inc. Nintendo of America Inc. NES Merchandising, Inc. HFI Inc. Nintendo of Canada Ltd. Nintendo of Europe GmbH Nintendo France S.A.R.L. Nintendo España, S.A. Nintendo Benelux B.V. Nintendo Australia Pty. Ltd.

Rare Acquisition Inc. Nintendo Phuten Co., Ltd.

Nintendo Technology Development Inc. Nintendo Software Technology Corporation Retro Studios, Inc. SiRAS.com Inc. Nintendo Services USA, Inc.

ND CUBE Co., Ltd. Brownie Brown Inc.

Non-consolidated

subsidiaries

Fukuei Co., Ltd.

A/N Software Inc. Above two subsidiaries are both small in size and are excluded from consolidation as they do not have

a significant impact on the consolidated financial statements in respect of combined assets, sales, net

profit, and retained earnings.

#### 2. Scope of equity method companies

7

Non-consolidated subsidiary with

Affiliates with

A/N Software Inc.

equity method applied

The Pokémon Company

WARPSTAR, Inc.

Silicon Knights Inc.

equity method applied

iKuni Inc.

Pokémon USA, Inc. iQue Ltd.

iQue (China) Ltd.

iQue (China) Ltd. which was established during the previous fiscal year is included within the scope of equity method affiliates because it has begun operating as of this consolidated accounting period. Marigul Management Inc., because of liquidation, is excluded from the scope of equity method affiliates.

With respect to (equity method applied) companies with different six-month end from consolidated sixmonth end (i.e., September 30), their financial statements are used as they are.

#### 3. Semi-annual consolidated accounting period

Although six-month periods of Nintendo Phuten Co., Ltd. and Retro Studios, Inc. end on June 30, which are different from consolidated six-month end, their financial statements through that period are used for consolidation as the variance of six-month end are within three months (so-called three month rule applied). Important transactions between their six-month end and September 30 are reconciled for consolidation.

#### 4. Accounting policies

(1) A valuation basis and method of important assets

(A) Securities

Held-to-maturity bonds Amortized cost method (by straight-line method)

Other securities

Marketable other securities Market price method, based on the market value at balance sheet date

(Losses are charged to income, and unrealized gains, net of

tax are charged to shareholders' equity.)

Non-marketable other securities Cost, determined by the moving average method

(B) Derivatives

Market price method

(C) Inventories

Lower of cost, determined by the moving average method, or market

#### (2) Depreciation method for fixed assets

(A) Tangible assets

The Company and its Declining balance method (Some equipment are depreciated over

domestic consolidated subsidiaries economic useful lives.)

Buildings (exclusive of structures) acquired on or after April

1,1998 are depreciated using the straight-line method.

Overseas consolidated subsidiaries Straight-line method over the estimated useful lives of the assets

Estimated useful lives of the principal assets: Buildings and structures: 3 to 60 years

(B) Intangible assets Straight-line method

As for software for the in-house use, straight-line method based on

usable period (mainly five years) is applied.

#### (3) Allowance and reserve

#### (A) Allowance for doubtful accounts

The Company and its domestic consolidated subsidiaries are calculating the allowance for general accounts receivables with actual percentage of credit losses to provide against losses on bad debts, as well as calculating the allowance for each doubtful account with an estimated amount of probable bad debts. Overseas consolidated subsidiaries are calculating the allowance for each doubtful account with an estimated amount of probable bad debts.

#### (B) Reserve for bonuses

The Company is calculating the reserve for bonuses with estimated prorated amounts to be paid.

#### (C) Reserve for employee retirement and severance benefits

The Company and certain consolidated subsidiaries are calculating the reserve for employee retirement and severance benefits with actuarially calculated amounts at the end of the six month period, on the basis of the cost of retirement benefits and plan assets at the end of the fiscal year.

#### (D) Reserve for directors retirement and severance benefits

The Company is calculating the reserve for directors retirement and severance benefits with estimated amounts to be paid at the end of this six month period, based on the Company's internal rules.

#### (4) Translation basis of assets and/or liabilities denominated in foreign currencies

Receivables and/or payables denominated in foreign currencies are translated into Japanese yen by the spot exchange rates at the end of semi-annual fiscal year. Exchange gains or losses are charged to income. With respect to financial statements of overseas consolidated subsidiaries, balance sheets are translated into Japanese yen at exchange rates in effect at the balance sheet date for assets and liabilities. The average exchange rates for the semi-annual fiscal year are used for translation of revenue and expenses. The difference resulting from translation in this manner are shown as Minority Interests and Translation Adjustments in Shareholders' equity.

#### (5) Lease transactions

Finance leases that are deemed to transfer ownership of the leased assets to lessees are to be capitalized, while other finance leases are accounted for as operating lease transactions. Other finance leases are disclosed in the notes to Lease transactions information.

#### (6) Consumption tax

The consumption tax and the provincial consumption tax are recorded as asset / liability when they are paid / received.

#### 5. Funds in consolidated statements of cash flows

Funds (cash and cash equivalents) in consolidated statements of cash flows cover cash on hand, deposits which are able to be withdrawn at any time, and short-term investments which are able to be cashed easily, with little risk of value fluctuation, for which the term of redemption come within three months from the acquisition date.

# **NOTES**

Consolidated balance sheets information;			Yen in Millions
	Sept. 30	Sept. 30	Mar. 31
	2002	2003	2003
Accumulated depreciation of tangible assets	33,302	35,679	34,988
Consolidated statements of cash flows information;			
Reconciliation between cash and cash equivalents - ending			
and the amount shown on consolidated balance sheets			Yen in Millions
	Sept. 30	Sept. 30	Mar. 31
	2002	2003	2003
Cash and deposits account	797,969	696,242	748,650
Time deposits (over 3 months)	(19,372)	(36,150)	(50)
Cash and cash equivalents - Ending	778,597	660,091	748,600

### Lease transaction information;

#### 1. Finance lease

Pro forma information of leased assets under finance leases that do not transfer ownership of the leased assets to the lessee on an "as if capitalized" basis is as follows:

			Yen in Millions
	Sept. 30	Sept. 30	Mar. 31
	2002	2003	2003
(1) Acquisition cost and accumulated depreciation			
Acquisition cost	771	790	1,033
Accumulated depreciation	467	398	578
Net leased assets	304	392	454
(2) Obligations under finance leases			
Due within one year	198	200	236
Due after one year	105	192	217
Total	304	392	454
(3) Lease payments and depreciation expense			
Lease payments	115	153	268
Depreciation expense	115	153	268
(4) (3, 1, 4) (3, 1, 4)			

# (4) Calculation method of depreciation expense

Straight-line method over lease period, with zero residual value.

#### 2. Operating lease

The minimum rental commitments under noncancelable operating leases as of the end of each period are as follows:

Due within one year	540	511	621
Due after one year	3,976	3,814	4,335
Total	4.517	4.325	4.956

# **SEGMENT INFORMATION**

# 1. Segment information by business categories

Because the company operates predominantly in one industry segment which is accounted for over 90% of total sales, operating income, this information is not applicable to our business.

### 2. Segment information by seller's location

						Ye	n in Millions
						Eliminations	
Six months ended Sept 30, 2002	Domestic	The Americas	Europe	Other	Total	or unallocated assets	Consolidated
Net sales and operating income	Domestic	Timericas	Europe	Other	10141	assets	Consolidated
Net sales							
(1) Sales to third parties	37,836	100,946	66,027	3,192	208,002	_	208,002
(2) Inter segment sales	186,147	269	17	,	186,435	(186,435)	200,002
				2 102		. , , ,	200 002
Total  Cost of sales and selling, general and administrative expenses	223,984 202,300	101,215 91,162	66,045 62,863	3,192 3,312	394,438 359,639	(186,435) (179,560)	208,002 180,078
Operating income (loss)	21,684	10,053	3,181	(120)	34,798	(6,874)	27,924
		The				Eliminations or unallocated	
Six months ended Sept 30, 2003	Domestic	Americas	Europe	Other	Total	assets	Consolidated
Net sales and operating income							
Net sales							
(1) Sales to third parties	58,032	100,953	48,732	3,663	211,382	-	211,382
(2) Inter segment sales	115,253	900	0	-	116,154	(116,154)	-
Total	173,286	101,854	48,733	3,663	327,537	(116,154)	211,382
Cost of sales and selling, general and administrative expenses	142,706	98,840	47,653	3,645	292,845	(110,234)	182,611
Operating income	30,579	3,013	1,080	18	34,692	(5,920)	28,771
Year ended March 31, 2003	Domestic	The Americas	Europe	Other	Total	Eliminations or unallocated assets	Consolidated
Net sales and operating income	Domestic	Americas	Europe	Other	Total	assets	Consolidated
Net sales							
(1) Sales to third parties	131,768	245,723	121,188	5,454	504,135	_	504,135
(2) Inter segment sales	350,911	2,397	121,100	-	353,328	(353,328)	304,133
						· , , ,	504 125
Total  Cost of sales and selling, general and administrative expenses	482,680 396,929	248,120 237,662	121,208 120,997	5,454 5,885	857,463 761,474	(353,328) (357,459)	504,135 404,014
Operating income (loss)	85,750	10,458	211	(431)	95,989	4,131	100,120

### 3. Sales to overseas customers

				Yen in Millions
Six months ended Sept 30, 2002	The Americas	Europe	Other	Total
Sales to overseas customers Consolidated net sales	101,440	66,029	5,312	172,782 208,002
Percentage of sales to overseas customers to consolidated net sales	48.8%	31.7%	2.6%	83.1%
Six months ended Sept 30, 2003	The Americas	Europe	Other	Total
Sales to overseas customers Consolidated net sales	101,444	48,736	6,293	156,475 211,382
Percentage of sales to overseas customers to consolidated net sales	48.0%	23.0%	3.0%	74.0%
Year ended March 31, 2003	The Americas	Europe	Other	Total
Sales to overseas customers Consolidated net sales	246,879	121,197	9,177	377,254 504,135
Percentage of sales to overseas customers to consolidated net sales	49.0%	24.0%	1.8%	74.8%

# **SECURITIES INFORMATION**

As of September 30, 2002

Yen in Millions

1. Marketable other securities

	Acquisition Cost	Book Value	Difference
Stocks	13,721	19,287	5,566
Sub-Total	13,721	19,287	5,566

2. Contents and book value of major non-marketable securities

(1) Held-to-maturity bonds

Commercial paper 12,839

(2) Other securities

Unlisted foreign bonds 6,000
Preferred subscription certificate 11,000

As of September 30, 2003

Yen in Millions

1. Marketable other securities

	Acquisition Cost	Book Value	Difference	
Stocks	19,675	28,859	9,183	
Sub-Total	19.675	28.859	9.183	_

2. Contents and book value of major non-marketable securities

(1) Held-to-maturity bonds

Commercial paper 1,535

(2) Other securities

Unlisted foreign bonds 6,000
Preferred subscription certificate 11,000

As of March 31, 2003

Yen in Millions

1. Marketable other securities

	Acquisition Cost	Book Value	Difference
Stocks	13,172	16,654	3,482
Sub-Total	13.172	16.654	3,482

2. Contents and book value of major non-marketable securities

(1) Held-to-maturity bonds

Commercial paper 8,266

(2) Other securities

Unlisted foreign bonds 6,000
Preferred subscription certificate 11,000

# DERIVATIVE TRANSACTIONS INFORMATION

The fair market value of transactions

Not applicable

# PRODUCTION, ORDER AND SALES INFORMATION

		viaich 31, 2		Yen	in Millio	
Sept. 30 Sept. 30 2002 2003						
	02	20	0.5	200		
62	2.324	125.433		128	902	
			•			
170	5,054	13:	7,290	337,	,70)	
45	2 307	6	6 16 <b>5</b>	120	830	
			•			
278	3,617	238	8,017	5/6,	,824	
	259		586		704	
278	3,876	238,604		577.	528	
Sept	. 30	Sept. 30 2003		Mar. 31 2003		
Orders	Orders	Orders	Orders	Orders	Orders	
received	in hand	received	in hand	received	in hand	
33,560	13,044	28,170	11,336	55,133	2,802	
16,274	1,414	9,819	1,911	33,962	596	
49,834	14,459	37,990	13,247	89,096	3,398	
Sept	. 30	Sept	t. 30	Mar. 31 2003		
200	02	20	03			
47	7,957	89	9,304	132,246		
48	3,375	9,847		101,554		
18	18,614 <b>23,640</b>		41,453			
114	1,947	122,792		275.	254	
43	3,307	59,210		123.	369	
				99,325		
2,362 <b>1,744</b>					978	
•		254		476		
92		R'			149	
	2,403 7,351		7,508 0,300	227. 502.		
	2,403	210	7,508	227, 502,		
	200  62  98  18  178  48  51  99  278  Sept 200  Orders received  33,560  16,274  49,834  Sept 200  47  48  18  114  43	62,324 98,070 18,438 178,834  48,397 51,385 99,783 278,617  259 278,876  Sept. 30 2002 Orders Orders received in hand  33,560 13,044 16,274 1,414 49,834 14,459  Sept. 30 2002	2002 20  62,324 12: 98,070 2 18,438 13  178,834 139  48,397 66 51,385 32 99,783 99 278,617 238  259 278,876 238  Sept. 30 Sept 2002 20  Orders Orders received in hand received  33,560 13,044 28,170 16,274 1,414 9,819 49,834 14,459 37,990  Sept. 30 Sept 2002 20  Sept. 30 Sept 2002 20  Orders Orders received in hand received 2002 20  47,957 89 48,375 99 48,375 99 48,375 99 48,375 99 41,947 122 43,307 59	62,324 125,433 98,070 2,487 11,378 113,438 11,378 1139,298 48,397 66,465 51,385 32,252 99,783 98,718 278,617 238,017 259 586 278,876 238,604 Sept. 30 2002 2003 Orders orders received in hand received in hand 33,560 13,044 28,170 11,336 16,274 1,414 9,819 1,911 49,834 14,459 37,990 13,247 Sept. 30 Sept. 30 2002 2003	Sept. 30         Sept. 30         Mar.           2002         2003         200           62,324         125,433         128,           98,070         2,487         171,           18,438         11,378         39,           178,834         139,298         339,           48,397         66,465         129,           51,385         32,252         107,           99,783         98,718         237,           278,617         238,017         576,           259         586         278,876         238,604         577,           Sept. 30         Sept. 30         Mar.         2002         2003         200           Orders         Orders         Orders         Orders         Orders         Orders         Orders           received         in hand         received         in hand         89,096         55,133         39,62           49,834         14,459         37,990         13,247         89,096         89,096           Sept. 30         Sept. 30         Mar.         2002         2003         200           47,957         89,304         132,47         48,375         9,847         101,494	

<u>earnings releases</u>
November 13, 2003

# Nintendo Co., Ltd.

11-1 Kamitoba hokotate-cho, Minami-ku, Kyoto 601-8501 Japan

# **NON-CONSOLIDATED FINANCIAL STATEMENTS**

# **FINANCIAL HIGHLIGHTS**

Six months ended September 30, 2002 and 2003, and year ended March 31, 2003. The amounts presented herein are rounded down under one million yen except as otherwise denominated. Numbers in parentheses are negative.

Numbers in parcialeses are negative.			Yen in Millions
_	Sept. 30 2002	Sept. 30 2003	Mar. 31 2003
Net sales	223,933	172,891	482,162
Percentage change from previous half year	22.6%	(22.8%)	
Operating income	21,769	30,447	85,578
Percentage change from previous half year	(32.0%)	39.9%	
Income (loss) before income taxes and extraordinary items	19,628	(5,291)	97,969
Percentage change from previous half year	(52.6%)	-	
Net income (loss)	16,464	(2,922)	61,157
Percentage change from previous half year	(45.8%)	-	
Net income (loss) per share	¥116.22	(¥21.84)	¥438.25
Cash dividends per share			
Interim	¥70.00	¥70.00	-
Annual	-	-	¥140.00
Financial position			
Total assets (1)	1,038,841	898,925	967,349
Shareholders' equity (2)	854,301	792,077	806,724
Ratio of net worth to total assets (2)/(1)	82.2%	88.1%	83.4%
Shareholders' equity per share	¥6,030.80	¥5,924.88	¥6,004.07

### [Notes]

Average number of shares issued and outstanding for the six months ended September 30, 2003: 133,795,510 shares Number of shares issued and outstanding as of September 30, 2003 (excluding treasury stock): 133,686,793 shares Number of treasury stocks as of September 30, 2003: 7,982,207 shares

Stock trading unit: 100 shares Change of accounting policies: None

# **NON-CONSOLIDATED BALANCE SHEETS**

As of September 30, 2002 and 2003, and March 31, 2003

					Yen	in Millio
	Sept.		Sept 20		Mar. 200	
Assets]						
Current assets:		%		%		%
Cash and deposits	701,972		584,554		662,810	
Notes receivable	4,345		1,341		1,606	
Trade accounts receivable	118,306		60,798		71,271	
Inventories	24,866		22,773		18,578	
Deferred income taxes	23,459		27,105		23,597	
Other current assets	27,858		54,847		50,176	
Allowance for doubtful accounts	(379)		(205)		(109)	
	900,430	86.7	751,215	83.6	827,931	85.6
Fixed assets:						
Property, plant and equipment						
Buildings	15,748		14,697		14,842	
Land	25,596		25,596		25,596	
Other property, plant and equipment	1,999		1,608		1,709	
	43,344	4.2	41,902	4.7	42,147	4.4
Intangible assets	142	0.0	137	0.0	136	0.0
Investments and other assets						
Investments in securities	38,446		48,306		36,319	
Investments in affiliates	39,925		44,841		44,319	
Deferred income taxes	11,196		10,546		13,216	
Other investments and other assets	10,340		5,330		8,629	
Allowance for doubtful accounts	(4,984)		(3,355)		(5,350)	
	94,924	9.1	105,669	11.7	97,134	10.0
	138,411	13.3	147,710	16.4	139,418	14.4
Total	1,038,841	100.0	898,925	100.0	967,349	100.0

				Yen in Millions		
	Sept 200		Sept. 30 2003		Mar. 31 2003	
[Liabilities]						
Current liabilities:		%		%		%
Notes payable	20,682		6,118		6,922	
Trade accounts payable	114,218		68,521		84,920	
Other accounts payable	15,776		12,113		13,643	
Accrued income taxes	1,021		2,724		31,686	
Reserve for bonuses	1,557		1,601		1,672	
Other current liabilities	27,992		10,770		16,693	
_	181,249	17.5	101,850	11.3	155,538	16.1
Non-current liabilities:						
Non-current accounts payable	275		125		135	
Reserve for employee retirement and severance benefits	1,345		3,233		3,211	
Reserve for directors retirement and severance benefits	1,669		1,638		1,740	
_	3,290	0.3	4,997	0.6	5,086	0.5
Total liabilities	184,540	17.8	106,848	11.9	160,625	16.6
[Shareholders' equity]						
Common stock	10,065	1.0	10,065	1.1	10,065	1.0
Additional paid-in capital	11,584	1.1	11,584	1.3	11,584	1.2
Retained earnings	829,563	79.8	851,845	94.8	864,341	89.4
Legal reserve	2,516		2,516		2,516	
Optional reserve	560,050		660,049		560,050	
Unappropriated	266,996		189,279		301,774	
Unrealized gains on other securities	3,333	0.3	5,458	0.6	2,254	0.2
Treasury stock, at cost	(245)	(0.0)	(86,875)	<b>(9.7)</b>	(81,521)	(8.4)
Total shareholders' equity	854,301	82.2	792,077	88.1	806,724	83.4
Total	1,038,841	100.0	898,925	100.0	967,349	100.0

# NON-CONSOLIDATED STATEMENTS OF INCOME

	•	et. 30	-	Sept. 30 2003		-		
		%		%		%		
Net sales	223,933	100.0	172,891	100.0	482,162	100.0		
Cost of sales	186,158	83.1	121,604	70.3	355,485	73.7		
Gross margin	37,775	16.9	51,286	29.7	126,676	26.3		
Selling, general and administrative expenses	16,006	7.2	20,839	12.1	41,098	8.6		
Operating income	21,769	9.7	30,447	17.6	85,578	17.7		
Other income	26,786	12.0	5,344	3.1	33,919	7.0		
Other expenses	28,927	12.9	41,083	23.8	21,528	4.4		
Income (loss) before income taxes and extraordinary items	19,628	8.8	(5,291)	(3.1)	97,969	20.3		
Extraordinary income	66	0.0	2,109	1.2	126	0.0		
Extraordinary loss	152	0.1	207	0.1	895	0.1		
Income (loss) before income taxes	19,541	8.7	(3,389)	(2.0)	97,200	20.2		
Provision for income taxes and enterprise tax	2,812	1.2	2,560	1.5	37,061	7.7		
Income taxes deferred	265	0.1	(3,028)	(1.8)	(1,019)	(0.2)		
Net income (loss)	16,464	7.4	(2,922)	(1.7)	61,157	12.7		
Retained earnings brought forward	250,532		192,202		250,532			
Interim cash dividends	-		-		9,915			
Loss on disposal of treasury stock	-		0		-			
Unappropriated retained earnings	266,996		189,279		301,774			

# **BASIS OF NON-CONSOLIDATED FINANCIAL STATEMENTS**

#### 1. A valuation basis and method of important assets

(A) Securities

Held-to-maturity bonds Amortized cost method (by straight-line method)
Securities of subsidiaries and affiliates Cost, determined by the moving average method

Other securities

Marketable other securities Market price method, based on the market value at balance sheet date

(Losses are charged to income, and unrealized gains, net of tax are

charged to shareholders' equity.)

Non-marketable other securities Cost, determined by the moving average method

(B) Derivatives

Market price method

(C) Inventories

Lower of cost, determined by the moving average method, or market

#### 2. Depreciation method of fixed assets

(A) Tangible assets

Declining balance method (Some equipments are depreciated over economic useful lives.)

Buildings (exclusive of structures) acquired on or after April 1, 1998 are depreciated using the straight-line method.

Estimated useful lives of the principal assets are as follows:

Buildings: 3 to 50 years

(B) Intangible assets

Straight-line method

As for software for the in-house use, straight-line method based on usable period (mainly five years) is applied.

#### 3. Allowance and reserve

(A) Allowance for doubtful accounts

The allowance for general accounts receivables is calculated with actual percentage of credit losses to provide against losses on bad debts, as well as calculating the allowance for each doubtful account with an estimated amount of probable bad debts.

(B) Reserve for bonuses

The reserve for bonuses is calculated with estimated prorated amounts to be paid.

(C) Reserve for employee retirement and severance benefits

The reserve for employee retirement and severance benefits is calculated with actuarially calculated amounts to be required at the end of this six-month period, on the basis of the cost of retirement benefits and plan assets at the end of the fiscal year.

(D) Reserve for directors retirement and severance benefits

The reserve for directors retirement and severance benefits is calculated with estimated amounts to be paid at the end of this six-month period, based on the Company's internal rules.

#### 4. Translation basis of assets and/or liabilities denominated in foreign currencies

Receivables and/or payables denominated in foreign currencies are translated into Japanese yen by the spot exchange rates at the end of the semi-annual fiscal year. Exchange gains or losses are charged to income.

#### 5. Lease transactions

Finance leases that are deemed to transfer ownership of the leased assets to lessees are to be capitalized, while other finance leases are accounted for as operating lease transactions. Other finance leases are disclosed in the notes to Lease transactions information.

#### 6. Other

Consumption tax

The consumption tax and the provincial consumption tax are recorded as asset / liability when they are paid / received.

# NOTES TO NON-CONSOLIDATED FINANCIAL STATEMENTS

Sept. 30	Mar. 31
2003	2003
76 <b>23,279</b>	22,590
3,000 3,000 387	3,000 389
	Yen in Millions
Sept. 30 2003	Mar. 31 2003
<b>4,440</b>	13,794
16 <b>261</b>	18,924
00 185	396
<b>40,886</b>	21,093
70 <b>845</b>	3,013
18 <b>21</b>	67
hip of the leased assets to	Yen in Millions
Sept. 30 2003	Mar. 31 2003
76 <b>458</b>	453
)2 <b>261</b>	218
<b>196</b>	235
03 86	104
70 <b>109</b>	130
74 196	235
<b>64</b>	119
<b>64</b>	119
	Sept. 30 2003  Sept. 30 2003  99 4,440 261  00 185 40,886  70 845 8 21  hip of the leased assets to  Sept. 30 2003  76 458 92 261 74 196  03 86 70 109 196

# 4. Calculation method of depreciation expense

Straight-line method over lease period, with zero residual value.

# Securities information;

Any securities of subsidiaries and affiliates do not have market value in this six-month period.

# Reference Material

# 1. CONSOLIDATED ACTUAL SALES UNITS AND NUMBER OF NEW TITLES

					Sales Units in Ten Thousar Number of New Titles Release
		Six months	Six months	Life-to-Date	Twelve months
		AprSept. '02	AprSept. '03	through Sept. '03	Apr. '02-Mar. '03
GAME BOY ADVANCE Hardw	are Domestic	108	166	1,172	408
	The Americas	306	428	1,965	780
	Other	165	240	1,078	377
	Total	578	834	4,215	1,565
GAME BOY ADVANCE		-	151	233	82
within GAME BOY ADVAN	ICE The Americas	-	350	432	83
	Other	_	193	238	46
	Total	-	693	904	211
Softwa	re Domestic	498	619	3,607	1,693
	The Americas	1,268	1,791	7,195	3,066
	Other	378	581	3,079	1,153
	Total	2,144	2,991	13,881	5,912
New ti	les Domestic	95	68	441	205
	The Americas	94	69	439	221
	Other	84	66	414	203
NINTENDO GAMECUBE Hardw	are Domestic	34	20	267	90
	The Americas	101	55	568	291
	Other	154	15	210	194
	Total	288	89	1,045	576
Softwa	re Domestic	201	322	1,362	633
	The Americas	1,167	808	4,431	2,596
	Other	652	321	1,708	1,385
	Total	2,021	1,450	7,501	4,614
New ti	tles Domestic	28	39	138	77
	The Americas	62	50	251	159
	Other	66	57	207	150

[Note] New titles-Other include new titles in the European and Australian markets.

# 2. OTHER CONSOLIDATED INFORMATION

			Yen in Millions
	Six months	Six months	Twelve months
	AprSept. '02	AprSept. '03	Apr. '02-Mar. '03
Capital investments	1,587	1,220	2,848
Depreciation expenses of tangible assets	2,270	1,552	4,585
Research and development costs	6,876	7,937	14,598
Marketing expenses	15,211	22,807	46,227
	As of	As of	As of
	Sept. 30, 2002	Sept. 30, 2003	Mar. 31, 2003
Number of Employees	2,981	3,015	2,977
	Six months	Six months	Twelve months
	AprSept. '02	AprSept. '03	Apr. '02-Mar. '03
Average Exchange Rate US\$1.00 =	¥ 123.14	¥ 118.05	¥ 121.95
€ 1.00 =	¥ 116.94	¥ 133.46	¥ 121.04

# 3. BALANCE OF ASSETS IN MAJOR FOREIGN CURRENCIES WITHOUT EXCHANGE CONTRACT (NON-CONSOLIDATED)

					U.S. Dollars /	U.S. Dollars / Euros in Millions	
		As of	As of	As of	Exchange rate	Exchange rate	
		Sept. 30, 2002	Sept. 30, 2003	Mar. 31, 2003	Mar. 31, 2003	Sept. 30, 2003	
US\$	Cash and Deposits	3,775	4,580	4,231	US\$1.00 =		
	Accounts Receivable	483	320	284	¥ 120.20	¥ 111.25	
EUR	Cash and Deposits	1,428	339	684	€1.00 =		
	Accounts Receivable	404	288	223	¥129.83	¥ 129.19	